

UNIVERSITY OF CALIFORNIA SAN FRANCISCO  
A HEALTH SCIENCES CAMPUS

DENTISTRY • MEDICINE • NURSING • PHARMACY • GRADUATE DIVISION



MEDICAL CENTER • RESEARCH INSTITUTES

Joseph B. Martin, M.D., Ph.D.  
Chancellor

January 1997


As Chancellor of The University of California, San Francisco, I am pleased to present UCSF's 1996 Long Range Development Plan (LRDP), which was approved by The Regents on January 17, 1997. The 1996 LRDP will guide the physical development of UCSF over the next fifteen years, into the second decade of the 21st century. This LRDP has been prepared not only with close attention to the needs of the UCSF campus community, but also to the concerns of the wider community, which joined with us to establish the goals and objectives that guided the development of the LRDP. We are most grateful for this participation and encouragement.

This LRDP reaffirms the principles of the 1976 Regents' resolution which has limited development at the Parnassus Heights site. Recognizing constraints to future development at Parnassus Heights, the LRDP has been prepared, in part, to help UCSF and The Regents acquire and develop a major new campus site. A major new site is desirable for several reasons. First, there is the need to relieve our extremely crowded conditions, particularly at the Parnassus Heights site where we are, without question, the most crowded campus among comparable institutions. Second, we need to provide additional space to support UCSF's research into the causes and treatment of illnesses, some of which are undoubtedly unknown to us today, just as the impending HIV crisis was unforeseen at the time of the 1982 LRDP. Finally, we must find a way to consolidate UCSF units currently scattered throughout San Francisco.

Developing a new site where these needs can be met does not mean lessening our commitment to the existing major sites. In fact, this LRDP marshals most of our traditional funding resources toward repairing, refurbishing and rebuilding existing aging facilities.

The LRDP is ambitious, and full implementation will require resources at least equal to what we have expended over the past 15 years. Funding these projects will require UCSF to weather current uncertainties in health care financing and governmental expenditures for higher education. In addition, the advent of managed care has brought a large degree of upheaval to academic medical centers throughout the United States, and UCSF is no exception. These forces are so far-reaching that UCSF is thoroughly rethinking how to continue to provide optimal patient care and state-of-the-art academic and clinical training to future physicians, nurses, dentists and pharmacists.

It is not possible to predict exactly what will change in fifteen years. However, UCSF is over 125 years old, and has successfully responded to challenging circumstances before. Throughout our history, we have continued to carry out our multiple missions of teaching, research, patient care and community service, and we are committed to continue to do so in the future. I invite you to read the LRDP and to help us make it a reality.

  
Joseph B. Martin, M.D., Ph.D.  
Chancellor